



## Business Benchmarking

South Hams District Council and West Devon Borough Council benchmarked with the January 2018 UKCSI Public Services (Local) sector results

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# UKCSI and Business Benchmarking: an introduction

## **Business Benchmarking** | An introduction to the UKCSI



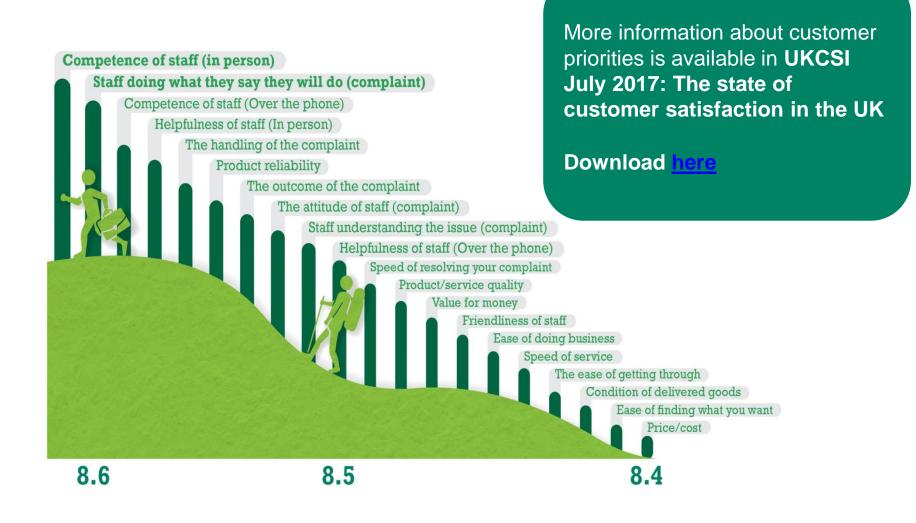
- UK's largest cross-sector customer benchmarking study
- Over 10,000 customers; 46,500 responses
- 13 sectors
- 35 metrics of customer experience
- Future customer behaviours, NPS, customer effort, right first time, trust, reputation
- Channel usage and satisfaction
- Drivers of complaints and complaint handling
- Published in January and July

A barometer of the state of customer satisfaction in the UK

### **UKCSI vs Business Benchmarking** | Key facts

		Business Benchmarking	UKCSI
Differences in methodology	Customer Sample	<ul> <li>Survey sample selected and provided by your organisation</li> <li>Typically c. 200 responses from your customers</li> <li>You choose a sector benchmark from 13 sectors</li> </ul>	<ul> <li>Online panel of 10,000 customers</li> <li>Representative of UK population</li> <li>3,000 responses per sector</li> <li>Customer chooses an organisation to rate (based on interaction in the last three months)</li> </ul>
	Timing	Survey takes place at a time agreed by the Institute and your organisation	<ul><li>Published January and July</li><li>Fieldwork approx. 3 months before publication</li></ul>
Same methodology	Measures	<ul> <li>Based on measures in the UKCSI</li> <li>Includes channel usage and satisfaction</li> <li>Additional / bespoke questions may be added if agreed with the Institute before the survey commences</li> </ul>	<ul> <li>35 metrics of customer experience, based on the Institute's research into customers' priorities</li> <li>Channel usage and satisfaction available in sector reports</li> <li>Complaints insight available in sector reports</li> </ul>
	Index Calculation	Your organisation's scores are calculated on the same basis as the UKCSI	<ul> <li>Responses on a 1 to10 scale</li> <li>Index score for each measure is mean average of all responses</li> <li>UKCSI for each organisation is the average of all of its customers' satisfaction scores, weighted by importance based on customer priorities' research</li> </ul>

#### **Business Benchmarking** | Top 20 customer



#### **Business Benchmarking** | Methodology: further notes

#### **Customer Effort**

#### This metric is based on the question:

"How much effort did you have to make to complete your transaction, enquiry or request on this occasion" (1-10 scale).

A lower score signifies less effort required on the part of the customer.

#### **Organisations use Customer Effort scores to:**

- Understand and benchmark "ease of doing business"
- · Gauge their efficiency and speed in dealing with customers

Customer effort is most appropriate in service situations where customers don't want to be dealing with the organisation and/or seek to minimise the time/effort spent completing their transaction or enquiry.

#### Net Promoter Score (NPS)

This metric is based on "likelihood to recommend" scores.

#### The NPS formula used in UKCSI is:

% of respondents scoring 9/10 (out of 10) on likelihood to recommend MINUS % of respondents scoring 0-6 on likelihood to recommend EQUALS Net Promoter Score for the organisation

#### Organisations use NPS to:

- Track levels of satisfaction and recommendation
- Gauge their ability to create "promoters", while minimising "detractors".

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How to use this report

## **Business Benchmarking** How to use it to improve customer satisfaction



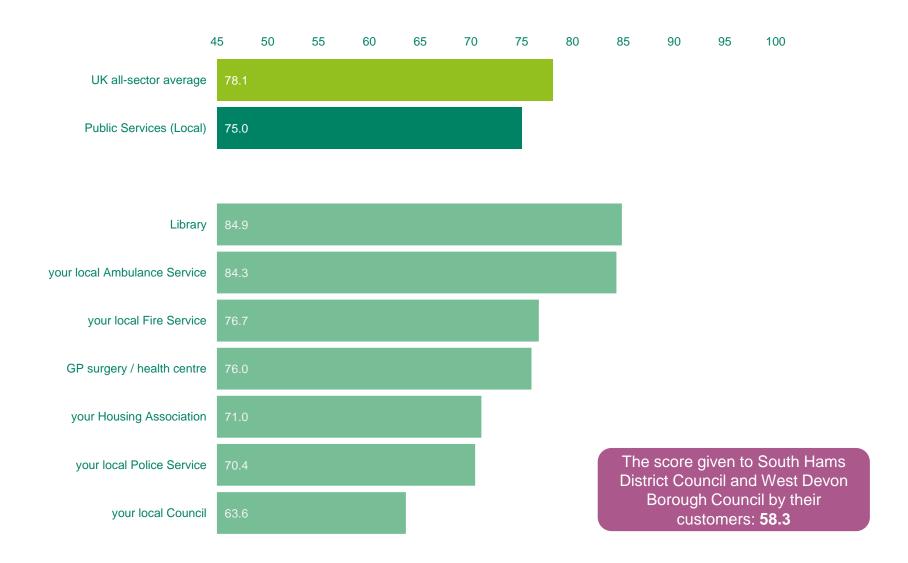
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# UK Customer Satisfaction Index (UKCSI)

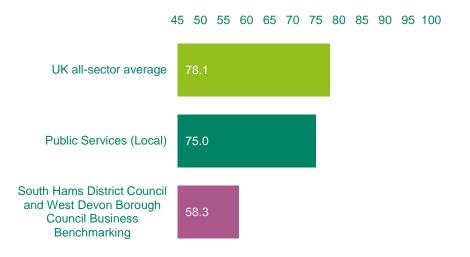
## **Business Benchmarking** | South Hams District Council and West Devon Borough Council Satisfaction trends



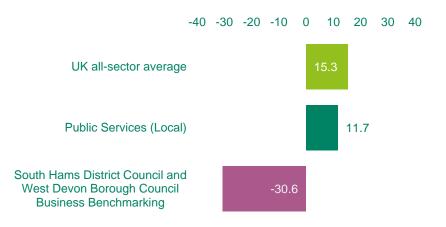
## **Business Benchmarking** | South Hams District Council and West Devon Borough Council UK Customer Satisfaction Index (UKCSI)



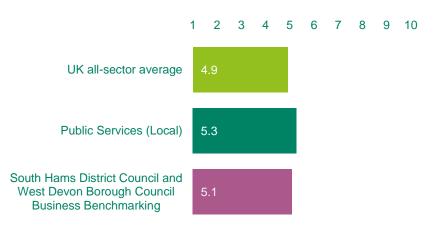
# Business Benchmarking | South Hams District Council and West Devon Borough Council UK Customer Satisfaction Index (UKCSI)



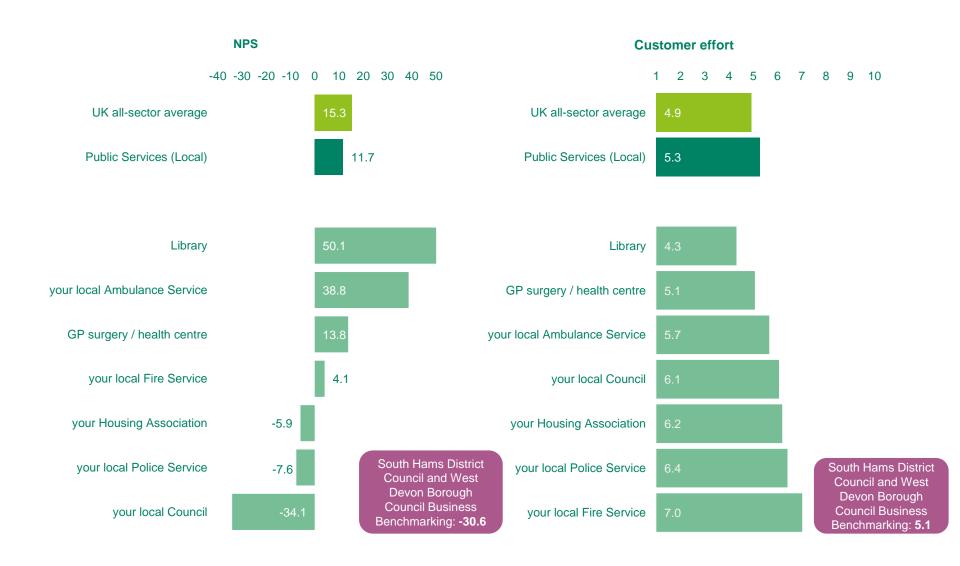
#### Net Promoter Score



#### **Customer Effort**

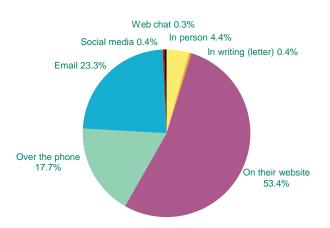


## **Business Benchmarking** | South Hams District Council and West Devon Borough Council Net Promoter Score and Customer Effort



#### **Business Benchmarking** | South Hams District Council and West Devon Borough Council

#### Frequency of channel

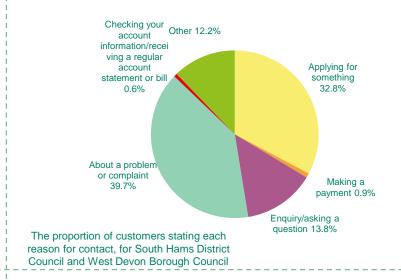


The proportion of customers using each channel for their interaction, for South Hams District Council and West Devon Borough Council

#### Satisfaction by channel



#### Frequency of reason for contact

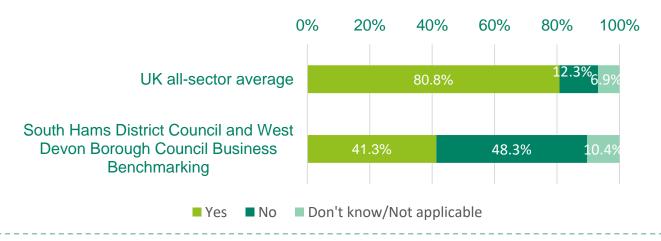


#### Satisfaction by reason for contact

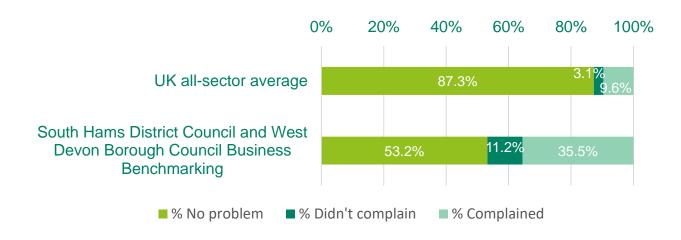


#### **Business Benchmarking** | South Hams District Council and West Devon Borough Council

#### Right first time



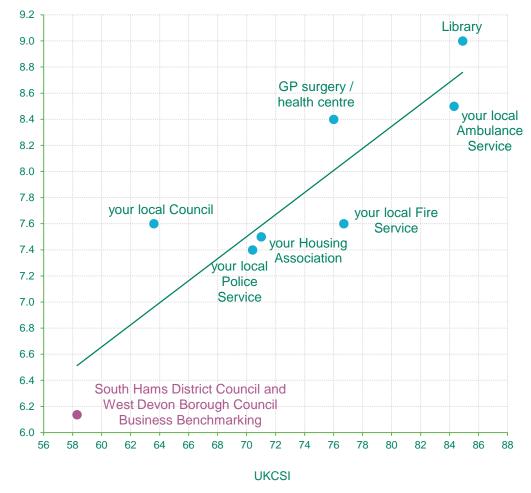
#### Complaints data



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# Satisfaction & Loyalty

## **Business Benchmarking** | South Hams District Council and West Devon Borough Council Satisfaction and intention to remain a customer



	Jan 18 UKCSI	Retention *
UK all-sector average	78.1	8.1
Public Services (Local)	75.0	8.3
Library	84.9	9.0
your local Ambulance Service	84.3	8.5
your local Fire Service	76.7	7.6
GP surgery / health centre	76.0	8.4
your Housing Association	71.0	7.5
your local Police Service	70.4	7.4
your local Council	63.6	7.6

	CSI	Retention *
South Hams District Council and West Devon Borough Council Business Benchmarking	58.3	6.1

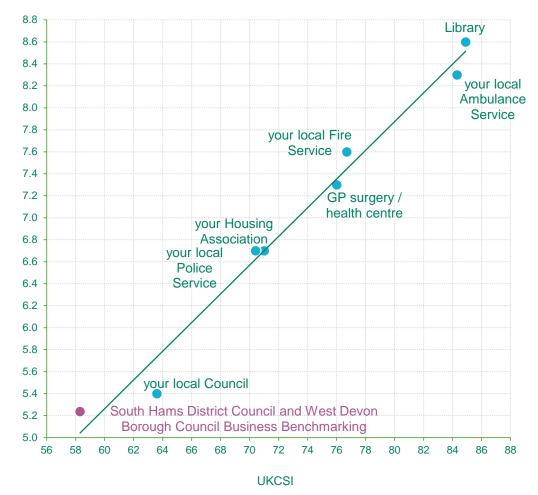
1= Extremely unlikely 10= Extremely likely

Retention

<sup>\*</sup>Retention score is based on responses to the question:

<sup>&#</sup>x27;How likely would you be to stay as a customer of XX?'

## **Business Benchmarking** | South Hams District Council and West Devon Borough Council Satisfaction and intention to recommend



	Jan 18 UKCSI	Recommendation *
UK all-sector average	78.1	7.5
Public Services (Local)	75.0	7.2
Library	84.9	8.6
your local Ambulance Service	84.3	8.3
your local Fire Service	76.7	7.6
GP surgery / health centre	76.0	7.3
your Housing Association	71.0	6.7
your local Police Service	70.4	6.7
your local Council	63.6	5.4

	CSI	Recommendation *
South Hams District Council and West Devon Borough Council Business Benchmarking	58.3	5.2

0= Extremely unlikely 10= Extremely likely

Recommendation

<sup>\*</sup>Recommendation score is based on responses to the question:

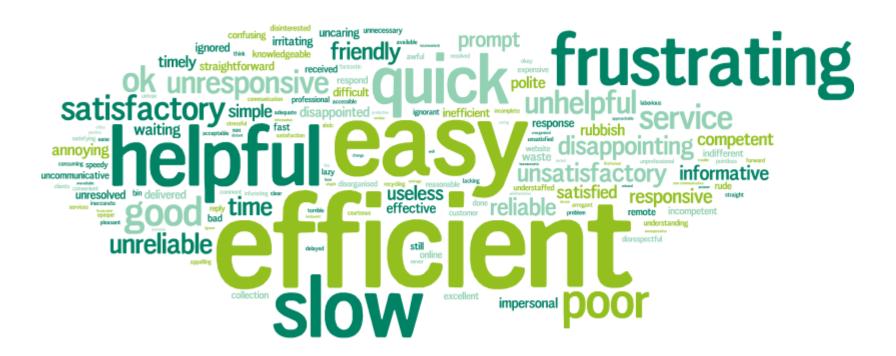
<sup>&#</sup>x27;How likely would you be to recommend XX to friends or relatives?'

**Business Benchmarking** | South Hams District Council and West Devon Borough Council South Hams District Council and West Devon Borough Council Business Benchmarking
 Above average sector organisations. Range of scores against customer priorities Above average sector organisations Below average sector organisations 2 5 8 10 9 **OVERALL** Reputation of the organisation 5.8 8.6 Product/service quality 6.5 8.7 Product reliability 6.4 8.5 Quality of Information/advice 6.7 8.4 Handling of enquiries 6.5 8.4 Being kept informed 8.3 Ease of doing business 8.5 Billing 8.0 8.1 Price/cost Ability to interact with the organisation in the way you prefer 7.0 8.7 Cares about their customers 8.7 6.0 Open and transparent 8.6 6.1 IN PERSON Speed of service 9.0 Helpfulness of staff 9.1 Highest scoring organisation Lowest scoring organisation Competence of staff 9.4 OVER THE PHONE Ease of getting through 5.9 8.9 9.1 Helpfulness of staff **6.8** Competence of staff **6.7** 9.2 On time delivery 9.1 6.3 Condition of delivered goods 6.9 8.6 ONLINE Ease of finding what you want 8.3 The check-out process 8.3 Availability of support 8.3 6.9 On time delivery 7.4 8.7 Condition of delivered goods 7.7 8.6 IN WRITING (LETTER/EMAIL) Speed of response 7.6 On time delivery Condition of delivered goods 7.5 6.6 COMPLAINT HANDLING The outcome of the complaint 8.5 3.8 Handling of the complaint 8.4 3.6 Staff understanding the issue 8.5 Staff doing what they say they will do 8.6 3.8 The attitude of staff 8.3 Speed of resolving your complaint 8.5

Comparisons were only made between companies with base sizes over 10. Factors with less than 4 companies scoring them were removed from the analysis.

## **Business Benchmarking** | South Hams District Council and West Devon Borough Council Word cloud

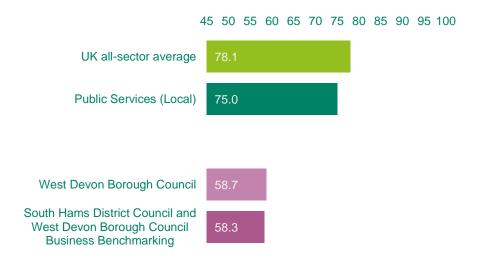
The word cloud shows which words were used the most when customers described their most recent experience with South Hams District Council and West Devon Borough Council. The bigger the word the more times it was mentioned.



### West Devon Borough Council - Results

#### **Business Benchmarking** | West Devon Borough Council

#### UK Customer Satisfaction Index (UKCSI)





-40 -30 -20 -10 0 10 20 30 40 50

UK all-sector average

15.3

Public Services (Local)

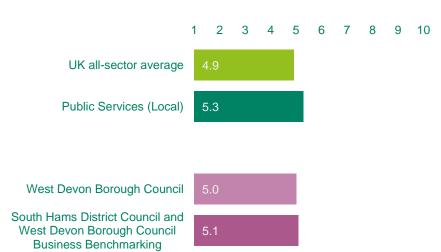
11.7

South Hams District Council and West Devon Borough Council Business Benchmarking

West Devon Borough Council

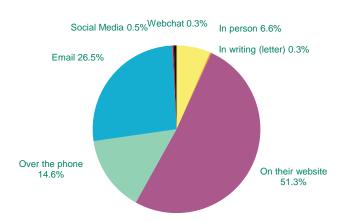


#### **Customer Effort**



#### **Business Benchmarking** | West Devon Borough Council

#### Frequency of channel

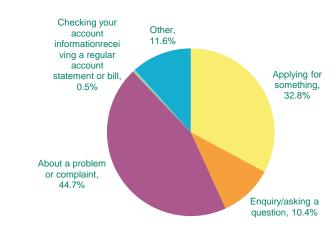


The proportion of customers using each channel for their interaction, for South Hams District Council and West Devon Borough Council - West Devon Borough Council

#### Satisfaction by channel



#### Frequency of reason for contact



The proportion of customers stating each reason for contact, for South Hams District Council and West Devon Borough Council - West Devon Borough Council

#### Satisfaction by reason for contact





## **Business Benchmarking** | West Devon Borough Council Word cloud

The word cloud shows which adjectives were used the most when customers described their most recent experience with South Hams District Council and West Devon Borough Council - West Devon Borough Council





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